

Quest for Quality: Instructional Designers as Leaders

QM National Conference – 2018

Susan Fein
Ecampus Instructional Designer

Karen Watté
Director of Course Development & Training



Oregon State
University

Learning Objectives

Identify several tools and strategies to introduce new faculty to quality principles.

Demonstrate collegial collaboration and leadership through appropriate feedback to a faculty member during the design process.

Describe how instructional designers lead quality assurance through collaborative course development and re-development.



Established 1868



2 campuses in Oregon



Land, sea, space and sun
grant university

Top-ranked degrees online



50+ programs



9,000+ students



5,000+ degrees earned



Ecampus at a glance

22

undergraduate degrees

1,200+

credit courses

10

college partners

28

graduate degrees

100+

subjects

800+

faculty partners

DIVISION OF ECAMPUS

ECAMPUS

Online degrees

OPEN OREGON STATE

Open educational resources

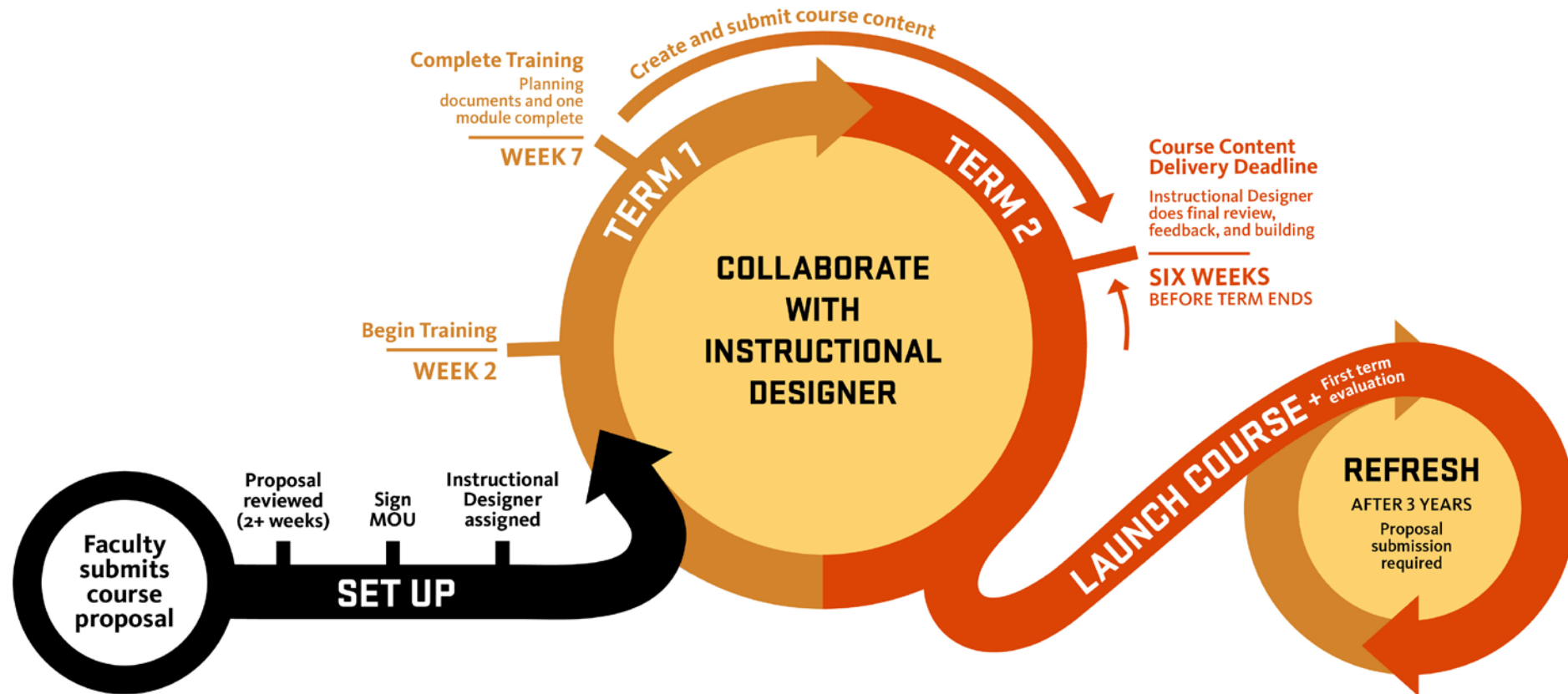
ECAMPUS RESEARCH UNIT

Online educational research

Units -

- Program Insights
- Marketing and Enrollment Services
- Student Success Team
- **Course Development and Training**
- Administration and Support Services

Course Development Process

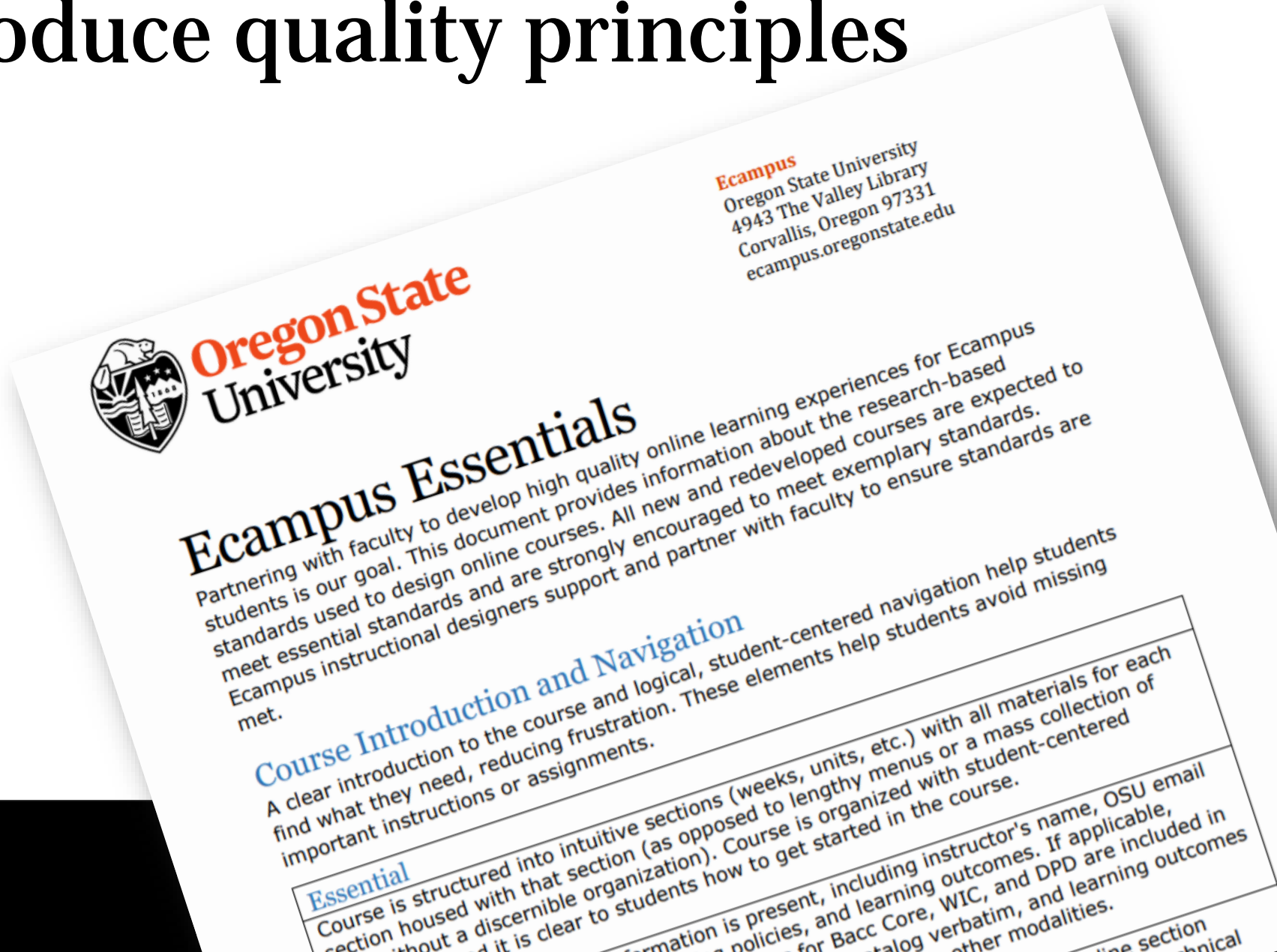


Tools to introduce quality principles

Tools to introduce quality principles

Ecampus Essentials

ecampus.oregonstate.edu



Tools to introduce quality principles

The screenshot displays the Ecampus course template interface for 'Template_Ecampus2018 (ORG_4404)'. On the left is a vertical navigation sidebar with icons and labels for Account, Admin, Dashboard, Courses, Groups, Calendar, Inbox (154), Commons, and Help. The main content area features a top navigation bar with 'Home' selected, followed by a list of menu items: Announcements, Syllabus, Modules, Discussions, People, Grades, Student Services, NetTutor, Add TA..., CrossListed?, Accessibility Check, My Media, Media Gallery, NameCoach, Collaborations, Conferences, Pages, and Quizzes. The main content area includes a large orange banner with a circular image of a building, a large black play button icon, and two prominent buttons: 'START HERE' with a location pin icon and 'SYLLABUS' with a document icon.

Ecampus course
template

Tools to introduce quality principles

Course planning chart

Online Course Planning Chart



Course Number:
Course Name:
Instructor Name:

Is this a BACC Core course? Yes No

Indicate the BACC core outcomes this course supports. Skills Perspectives DPD WIC Synthesis

BACC Core or program mandated outcome	Course Learning Outcome "After successful completion of this course, you will be able to..."	Learning Activities What activities will help students achieve mastery of this course learning outcome?	Measurement How will mastery of this course learning objective be measured/assessed?
Yes <input type="checkbox"/> No <input type="checkbox"/>			
Yes <input type="checkbox"/> No <input type="checkbox"/>			
Yes <input type="checkbox"/>			

Tools to introduce quality principles

Course Analysis Checklist

Course: _____

Completed by: _____

Date Completed: _____

Purpose :
This tool is meant to help determine what elements of a course would benefit from revision or improvement during the course redevelopment process.

Instructions:
There are eight pages in this workbook (see colored tabs across the bottom) that reflect elements of an online course. These include seven topics and a page to post summary observations.

- ▶ Navigation/Organization
- ▶ Learning Outcomes
- ▶ Assessment and Measurement
- ▶ Instructional Materials
- ▶ Learner Interaction
- ▶ Course Technology & Accessibility
- ▶ Learning Support
- ▶ Summary

Review the questions on each page and rate that element of your current course (by placing an 'X' in the appropriate cell) as:

- ▶ Accomplished - The element is present in the course or working well.
- ▶ Emerging - The element is present but could be improved.
- ▶ Vision - The element is something that isn't present but I'd like to consider it.
- ▶ N/A - not applicable to this course

Feel free to provide notes in the 'Notes' field to explain your answers or to remind you later as to why you rated an element in a particular way.

Instructions | Navigation | Outcomes | Assessment | Instructional Materials | Interaction | Tech & Accessibility | Le ...

Course analysis checklist

Leadership & Instructional Design



Leadership defined

Outstanding leadership follows five practices:

- Modeling the way
- Inspiring a shared vision
- Challenging the process
- Enabling others to act
- Encouraging the heart

(Kouzes and Posner, 2007)





Instructional designers have foundational skills for leadership roles.



Knowledge & Application

- Effective course & media design
- Identify & resolve ethical & legal issues
- Application of research & theory



Communication & Collaboration

- Effective communicators
- Know how to foster collaboration
- Can move others toward a shared vision



Transformative Leadership

- Promoting change in individuals and groups
- Turning followers into leaders



Exploring faculty personas



Key Traits:

- Independent
- Likes to be in control
- Mild resistance to suggestions; reluctant to change

Motivation: Committed to quality

Margaret

“I want to do it myself”

Online Teaching Experience: **High**

- Comfortable with the LMS
- Uses discussions; written assignments

Concerns:

- Academic integrity
- Managing growing class size

Alejandro

“I don’t trust technology”

Key Traits:

- Lacks confidence in technology
- Somewhat open to new ideas
- A skilled lecturer

Motivation: Prefers lecture-style teaching but likes to keep current with technology, despite distrust

Online Teaching Experience: **Moderate**

- Basic understanding of LMS
- Mixed experience with online teaching

Concerns:

- Class management
- Limited time to try new things





Key Traits:

- Eager to learn
- Comfortable with technology
- Confident in subject matter
- Open, excited, follows suggestions

Motivation: To gain confidence in teaching. Eager to learn.

Nahal
“I am excited but also nervous”

Online Teaching Experience: **Novice**

- Intimidated by engineering students
- Little to no teaching experience

Concerns:

- Building an effective online course and learning how to teach online

Collaboration & Leadership Strategies







Summary



- **Instructional designers have skills to provide transformative leadership.**
 - Knowledge & application
 - Communication and collaboration
 - Ability to identify and appeal to individual needs
- **QM's research-based practices provide an excellent foundation to communicate a vision of quality course design.**
- **The ultimate goal is to transform followers into leaders.**



Sources:

Brigance, S. K. (2011). Leadership in online learning in higher education: Why instructional designers for online learning should lead the way. *Performance Improvement, 50*(10), 43-48. doi:10.1002/pfi.20262

Kouzes, J. &. (2000). *The Five Practices of Exemplary Leadership*. Jossey-Bass.

McGriff, S. (2001). Leadership in Higher Education: Instructional Designers in Faculty Development Programs. In *Annual Proceedings of Selected Research and Development and Practice Papers Presented at the National Convention of the Association for Educational Communications and Technology*. pp. 308-313.

Oregon State University Ecampus Instructional Design Services. (2018). Retrieved from <https://ecampus.oregonstate.edu/faculty/instructional-design/>.

Shaw, K. (2012). Leadership Through Instructional Design in Higher Education. *Online Journal of Distance Learning Administration, 15*(3).